

# Opioid Settlement Funds: Lessons & Next Steps

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2024 Michigan Counties Legislative Conference

# Session Overview

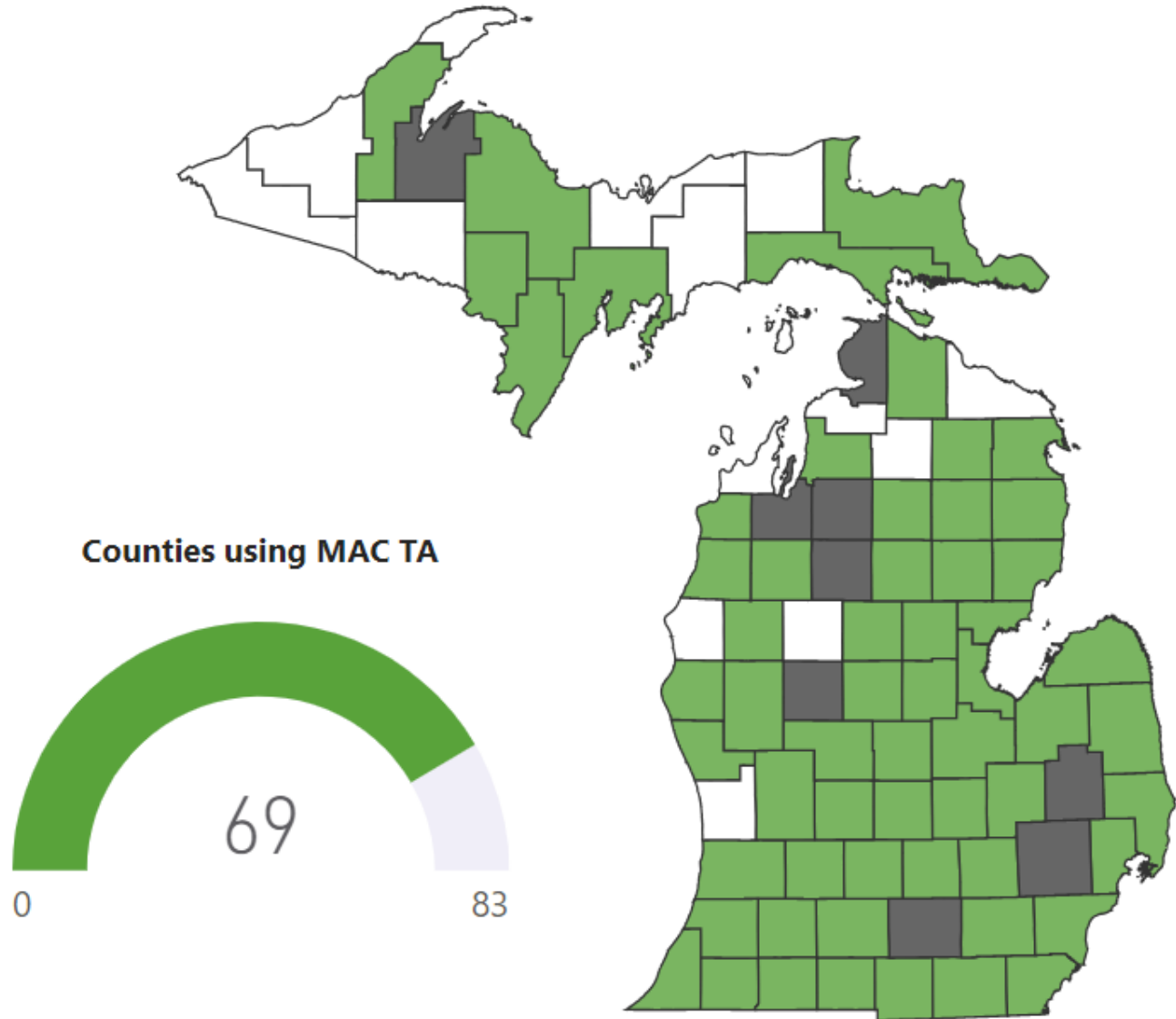
- Technical assistance offerings & utilization
- Assessing impact
- MAC Annual Opioid Settlement Reporting Survey
- Lessons learned
- Discussion
- Questions

# Technical Assistance Offerings & Utilization

# Map of MAC Technical Assistance Engagement

Engagement type ● Engaged ● Information Request None

## Engagement



# Support Provided

- **214 technical assistance requests since November 2022**
- **Over 500 unique users on the Opioid Settlement Resource Center website monthly**
- Strategic planning
- Steering committee development and guidance
- Ongoing meeting attendance and advising
- Request for proposals and spend plan development
- Meeting facilitation
- Workplan and process development
- Analysis and assessment
- Transparency and optics
- Meeting facilitation and administrative support
- \*25% of counties referred for additional free technical assistance for community assessments
- Please reach out with any technical assistance requests
  - Can meet any and all needs through MAC and external providers at no cost
  - If you are unsure of what needs may be, consultations are suggested

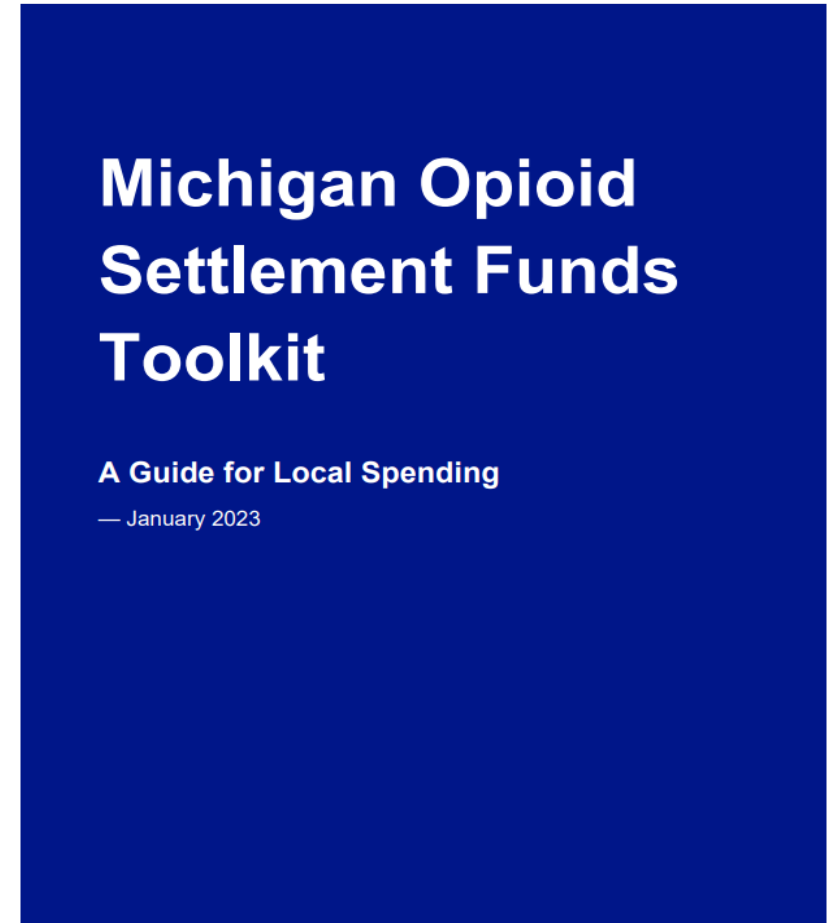
# Michigan Opioid Settlement Funds Toolkit: A Guide for Local Spending

The Michigan Opioid Settlement Funds Toolkit: A Guide for Local Spending is a roadmap for local governments to assist with planning for, and utilization of, opioid settlement funds.

The toolkit is intended to provide direction on process and linkage to existing resources provided by local and national entities and to assist with creation of targeted efforts from any starting place.

Four overarching steps:

- 1.) Stakeholder Engagement
- 2.) Data Gathering
- 3.) Determine Process Moving Forward
- 4.) Monitoring & Accountability



# Templates & Tools

- **Webinars**

- [Voices of Lived Experience: Meaningful Engagement & Effective Uses of Opioid Settlement Funds](#)
- [Overdose Data in Our Backyard: Resource and Collaboration for Opioid Settlement Spending](#)

- **Planning**

- Planning Worksheet Template ([PDF](#)) ([Word](#))
- Steering Committee Development and Tips for Processing Requests for Funds Guidance Document ([PDF](#))
- Steering Committee Creation Resolution Template ([PDF](#)) ([Word](#))
- Opioid Settlement Work Plan Template ([PDF](#)) ([Excel](#))

- **Spending**

- Spending Plan Template ([PDF](#)) ([Excel](#))
- Request for Proposals and Associated Budget Template ([PDF](#)) ([Word](#)) ([Excel](#))
- Request for Proposals Scoring Template ([PDF](#)) ([Excel](#))
- Vendor/Contractor Agreement ([PDF](#)) ([Word](#))
- Pass-through Entity Agreement ([PDF](#)) ([Word](#))

- **Transparency**

- Annual Report Template ([PDF](#)) ([Word](#))
- Public-facing Planning Process Document ([PDF](#)) ([Word](#))

- **General**

- PowerPoint Presentation Template (July 2023) ([PDF](#)) ([PowerPoint](#))
- Overdose Awareness Day and Recovery Month Proclamation (August 31 and September) ([PDF](#)) ([Word](#))

# MAC Opioid Settlement Resource Library

Explores principles and tracking, evidence-based and promising practices, local government tools, legal resources, equity resources, other toolkits and reports and additional opportunities for funding.

## Evidence-based and Promising Practices

Resource	Resource Type	Link
<ul style="list-style-type: none"> <li>• Rand – Strategies</li> </ul>	Report	<a href="https://www.rand.org/health-care/centers/optic/tools/fund-allocation.html">https://www.rand.org/health-care/centers/optic/tools/fund-allocation.html</a>
<ul style="list-style-type: none"> <li>• Evidence Based Strategies for the Abatement of Harms</li> </ul>	Report	<a href="#">TheOpioidEbatement-v3.pdf (Iac.org)</a>
<ul style="list-style-type: none"> <li>• Johns Hopkins – Preparing to Spend</li> </ul>	Report	<a href="https://americanhealth.jhu.edu/news/preparing-states-and-local-governments-opioid-settlement-money">https://americanhealth.jhu.edu/news/preparing-states-and-local-governments-opioid-settlement-money</a>
<ul style="list-style-type: none"> <li>• Milbank – Pack – Optimizing Funds</li> </ul>	Report	<a href="https://www.milbank.org/quarterly/articles/maximizing-public-benefit-from-opioid-settlement-resources/">https://www.milbank.org/quarterly/articles/maximizing-public-benefit-from-opioid-settlement-resources/</a>
<ul style="list-style-type: none"> <li>• O’Neill Institute – Maximizing Impact</li> </ul>	Report	<a href="https://oneill.law.georgetown.edu/projects/maximizing-the-impact-of-opioid-litigation-settlements/">https://oneill.law.georgetown.edu/projects/maximizing-the-impact-of-opioid-litigation-settlements/</a>
<ul style="list-style-type: none"> <li>• Evidence-based Strategies – CDC</li> </ul>	Report	<a href="https://www.cdc.gov/drugoverdose/pdf/pubs/2018-evidence-based-strategies.pdf">https://www.cdc.gov/drugoverdose/pdf/pubs/2018-evidence-based-strategies.pdf</a>
<ul style="list-style-type: none"> <li>• Evidence-based Strategy Research</li> </ul>	Journal Article	<a href="https://www.ncbi.nlm.nih.gov/books/NBK458653/">https://www.ncbi.nlm.nih.gov/books/NBK458653/</a>
<ul style="list-style-type: none"> <li>• AMA – Toolkit for Patient Care</li> </ul>	Toolkit	<a href="https://www.manatt.com/Manatt/media/Documents/Articles/AMA-Toolkit-Resources-January-2022_f_FOR-WEB.pdf">https://www.manatt.com/Manatt/media/Documents/Articles/AMA-Toolkit-Resources-January-2022_f_FOR-WEB.pdf</a>
<ul style="list-style-type: none"> <li>• UMich – Strategies &amp; TA</li> </ul>	Toolkit	<a href="https://www.mha.org/Issues-Advocacy/Opioid-Epidemic/#Keystone">https://www.mha.org/Issues-Advocacy/Opioid-Epidemic/#Keystone</a>
<ul style="list-style-type: none"> <li>• MSU – Resource Center</li> </ul>	Toolkit	<a href="https://mcrh.msu.edu/resources/opioid-resources">https://mcrh.msu.edu/resources/opioid-resources</a>
<ul style="list-style-type: none"> <li>• LAPP – Performance Measures for MAT in Correctional Settings</li> </ul>	Toolkit	<a href="https://legislativeanalysis.org/performance-measures-for-medication-assisted-treatment-in-correctional-settings-performance-measures-for-medication-assisted-treatment-in-correctional-settings-a-framework-for-implementation/">https://legislativeanalysis.org/performance-measures-for-medication-assisted-treatment-in-correctional-settings-performance-measures-for-medication-assisted-treatment-in-correctional-settings-a-framework-for-implementation/</a>
<ul style="list-style-type: none"> <li>• LAPP – Peer Support Services in Justice and Public Safety Settings</li> </ul>	Toolkit	<a href="https://legislativeanalysis.org/peer-support-services-in-justice-and-public-safety-settings-a-planning-and-implementation-toolkit/">https://legislativeanalysis.org/peer-support-services-in-justice-and-public-safety-settings-a-planning-and-implementation-toolkit/</a>



# Estimated Funds

## MAC Dashboard

- Estimated Totals by County

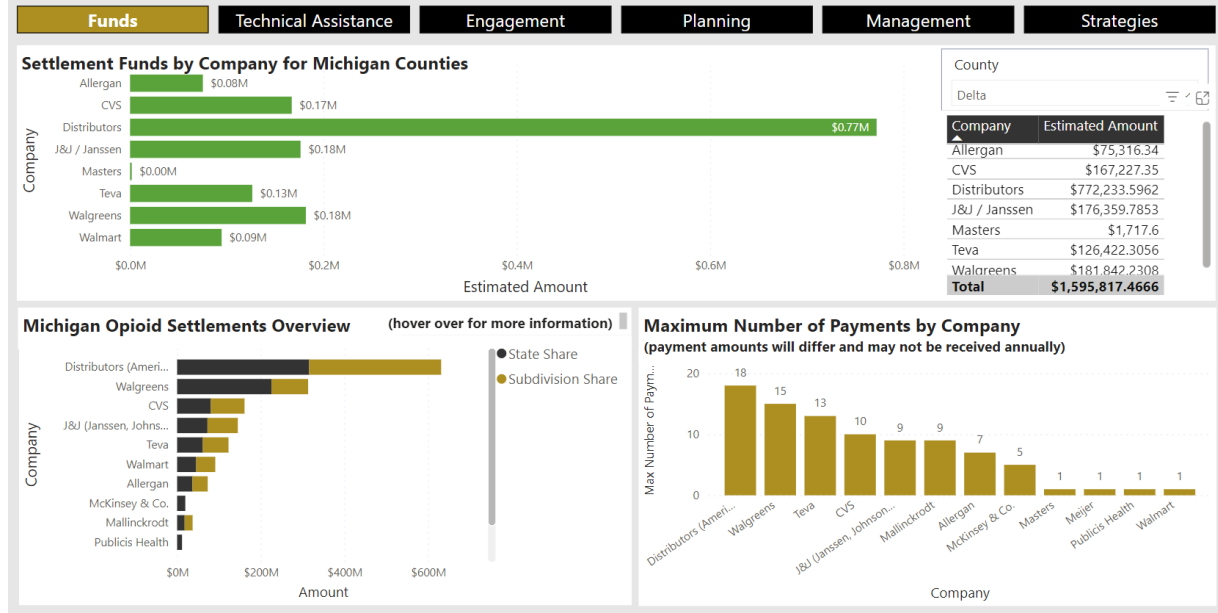
## Michigan Department of Attorney General - Opioid Settlement Payment Estimator

- \*Estimated annual amounts
- Estimated state, county, city, and township funds

### MAC Opioid Settlement: Home Page



Funds provided are estimates and are subject to change



**Michigan Department of Attorney General Opioid Settlement Payment Estimator**

**Introduction and Information**

The worksheets below provide estimates of opioid settlement funding. These numbers are intended to provide guidance to Michigan governments for opioid settlement payments--they are only estimates. Payment information is provided for both local governments and the State of Michigan.

Payment schedules and information are estimates as well, and are subject to the logistical requirements of the settlements.

Where a number is listed in **red**, it is intended to be negative. Where a number is listed in **black**, it is intended to be positive. A negative number does not mean that local government needs to repay anything.

Each worksheet is password protected to prevent accidents. The password for each sheet is: aqNs@c%hA1

If you have a question regarding this spreadsheet or the numbers within it, please contact Assistant Attorney General Matt Walker at WalkerM30@michigan.gov or 517-335-7632.

Spreadsheet Last Revised 2/23/2024.

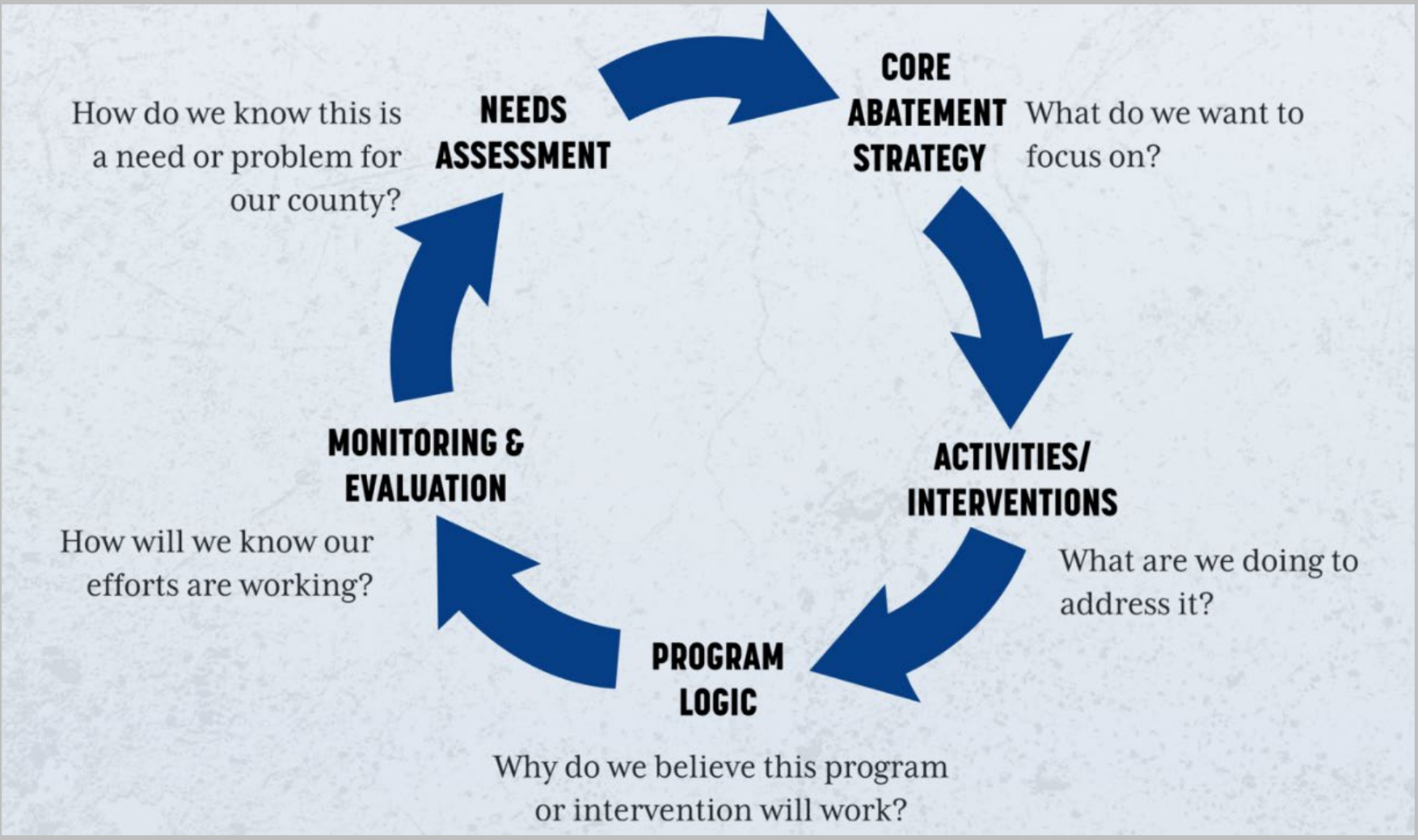
# Assessing Impact

# Opioid Settlement Principles Resource and Indicators (OSPRI)

## [Interactive Online Tool](#)

- Tool to monitor strategies funded with opioid settlement funds to address the drug overdose crisis and improve public health outcomes in the community
- Assists in determining indicators related to the priorities and needs determined by local governments
- Allow for understanding of the effectiveness of, and improved ability to report on, outcomes associated with investments
- OSPRI was developed by a working group from Vital Strategies and Johns Hopkins Bloomberg School of Public Health with additional contributions from Pew Charitable Trusts, Shatterproof, the CDC Foundation, and the National Association of Counties.

# Opioid Settlement Principles Resource and Indicators (OSPRI)



# Opioid Settlement Principles Resource and Indicators

## STEP 1

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### Where to start:

Upon entering the tool, the user is prompted to select either a **Core Abatement Strategy** that the jurisdiction plans to pursue in order to address one of its priorities or a **Key Performance Question**, a question that the user or community may be asking about the particular priority such as, “Are we improving access to medications for opioid use disorder?”

## STEP 2

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### Narrow your parameters:

The user may also choose to filter the indicators by **setting** (where the user intends for an activity or intervention to be implemented) or by area of the **opioid response continuum** (prevention, harm reduction, treatment, or recovery).

## STEP 3

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### Tailor your results:

Next, the user can further refine the list of indicators based on how specific their planned response is. The user can continue to explore the range of possible activities or interventions, and the corresponding indicators by selecting a different **Core Abatement Strategy**, **Key Performance Question**, **Setting** or **Continuum**, all of which remain as filters the user can select in order to tailor the resulting table to the needs of the local community.

## STEP 4

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### Align with your priorities:

OSPRI will display a range of possible activities or interventions that are known to be effective in reducing overdose risks along with a list of corresponding indicators in a table below the selection. These indicators serve as suggestions to the user about what to 'track' or monitor when a specific activity or intervention is implemented.

OSPRI also offers suggested data tips including where to find the data and a tooltip of how to calculate the indicator.

## STEP 5

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### Use your results:

Once the user has created a custom table based on your responses, OSPRI offers a curated list of indicators that can be used to monitor opioid settlement investments. These indicators can be used to communicate reporting expectations to grantees that receive settlement funding. Jurisdictions can include these indicators in Requests For Proposals (RFPs) and listed in grant awards/contracts as what grantees must report to account for their activities.

OSPRI offers a print function so that the user can share the output with other stakeholders who are working to reduce overdose risks in their community.

# Opioid Settlement Principles Resource and Indicators

# Opioid Settlement Principles Resource and Indicators (OSPRI)

The strategy my jurisdiction is using is:	What are you hoping to change?
<b>SELECT STRATEGY</b> ▼	<b>SELECT QUESTION</b> ▼
<b>SELECT CONTINUUM</b> ▼	<b>SELECT SETTING</b> ▼

# Opioid Settlement Principles Resource and Indicators

Indicators For: Schools					
SELECT COLUMNS TO DISPLAY					
<input checked="" type="checkbox"/> INDICATOR	<input checked="" type="checkbox"/> CORE ABATEMENT STRATEGY	<input checked="" type="checkbox"/> KEY PERFORMANCE QUESTION	<input checked="" type="checkbox"/> CONTINUUM	<input checked="" type="checkbox"/> SETTING	<input checked="" type="checkbox"/> POSSIBLE ACTIVITIES
INDICATOR	CORE ABATEMENT STRATEGY	KEY PERFORMANCE QUESTION	CONTINUUM	SETTING	POSSIBLE ACTIVITIES
Number of schools implementing curricula that meet the evidence-based criteria <a href="#">DATA TIPS</a>	Enrich prevention strategies	Are we preventing people from developing opioid use disorders?	Primary Prevention	Schools	School-based youth prevention programs
Percent of schools implementing curricula that using evidence-based criteria <a href="#">DATA TIPS</a>	Enrich prevention strategies	Are we preventing people from developing opioid use disorders?	Primary Prevention	Schools	School-based youth prevention programs
Number of youth who are exposed to evidence-based prevention programs annually <a href="#">DATA TIPS</a>	Enrich prevention strategies	Are we preventing people from developing opioid use disorders?	Primary Prevention	Schools	School-based youth prevention programs
Percent of youth who are exposed to evidence-based prevention programs annually <a href="#">DATA TIPS</a>	Enrich prevention strategies	Are we preventing people from developing opioid use disorders?	Primary Prevention	Schools	School-based youth prevention programs



# MAC Annual Opioid Settlement Reporting Survey

# MAC Annual Opioid Settlement Reporting Survey

**Open through May 10**

- The purpose of the survey is to gauge:
  - Annual reporting information on county planning for, and utilization of, opioid settlement funds
  - Technical assistance needs of each county
- Participation is voluntary – Survey is expected to take **15-20 minutes** to complete
- Goal is to receive 1 response per county, completed by whoever is leading settlement planning efforts
- County governments may be eligible for a financial incentive up to **\$1,000** for participating in the survey and completing all indicated questions

# MAC Annual Opioid Settlement Reporting Survey

## **Responses from this survey will allow for:**

- Annual reporting of planning processes and spending trends by counties
- Guiding MAC's technical assistance services
- Ease of access to see other county governments public-facing materials, including meeting minutes, websites, planning process documents, workplans, etc.
- 2024 report from MAC directed to county leadership on themes and lessons learned

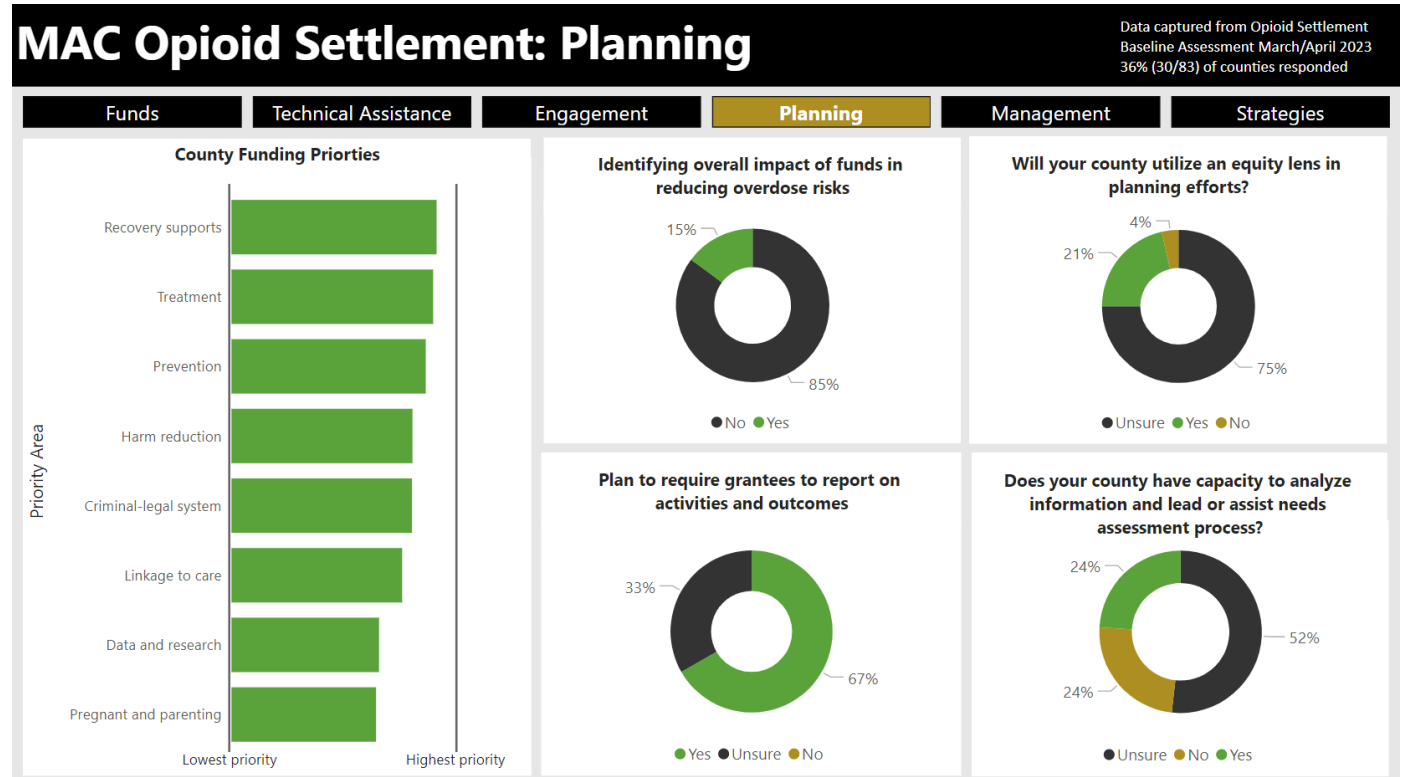
# MAC Annual Opioid Settlement Reporting Survey

## Survey contents:

- Funding information and fund sharing
- Stakeholder engagement & planning processes
- Strategies/activities funded – aligned with Exhibit E
- *Optional ability to provide additional detail*
- Public-facing websites or documents
- Resources utilized
- Additional support needs

# MAC Annual Opioid Settlement Reporting Survey

- Data will be used to update MAC opioid settlement dashboard (Engagement, Planning, Management and Strategies pages) and create a report for county leadership
- The only county-specific information made available will be public-facing website links



# Lessons Learned

# Highlighting Collaborative Efforts

- **Calhoun County** – Steering Committee Stakeholder Engagement & Tribal Inclusion
- **Ogemaw County** – Collaborative County Approach to Community Assessment
- **Berrien County** – Request for Proposals Process
- **Houghton County & Marquette County** – Exploration of a Regional Approach



# Berrien County Opioid Settlement

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MICHIGAN ASSOCIATION OF COUNTIES LEGISLATIVE CONFERENCE

MAY 1, 2024

BERRIEN COUNTY COMMISSIONER TERI FREEHLING, VICE CHAIR  
BERRIEN COUNTY COMMISSIONER JULIE WUERFEL





# Opioid Settlement Taskforce

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**Berrien County Sheriff's Office**

**Berrien County Prosecuting Attorney's Office**

**Berrien County Commissioners**

**BCHD/Medical Director**

**Voice. Change. Hope. Alliance**

**Corewell (Hospital System)**

**Intercare**

**United Way**

**Riverwood (CMH)**

**Cass Family Clinic**

**Sacred Heart (in-person treatment)**

**Harbortown (treatment/support)**

**Carol's Hope/Community Healing Center**

**Peer Recovery**

**Berrien County ROSC (Recovery Oriented System of Care)**



# Opioid Settlement Taskforce Deliverables

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The Opioid Settlement Taskforce (OST) recommended that the Board of Commissioners consider the following for authorization between October 2023-December 2023 and to start the RFP process in January 2024, with distribution of funds to commence in March 2024.

## Documents:

1. Request for Proposal [document](#)
2. Application Scoring criteria
3. Opioid Spending Plan
4. Michigan Association of Counties – [RFP](#)
5. Attorney General - Exhibit E
6. Plan of Implementation Funding Agreement
7. Funding Management Agreement
8. Transparency



# Opioid Settlement Review Committee

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**Members** – As per resolution  
P2311349.

Medical Director

Specialty Court Manager

Corporate Counsel

Sheriff

Health Officer

Prosecutor

Public Health Promotion & Prevention  
Supervisor

3 County Commissioners



# Opioid Settlement Review Committee

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## Scoring Template-

CRITERIA SCORES	WEIGHT
1. Adherence to RFP Instructions	0.05
2. Organization Information & Description	0.05
3. Project Description	0.25
4. Population Served & Geographic Area	0.05
5. Data to Support Need	0.05
6. Timeline	0.05
7. Scope of Work	0.25
8. Measures of Success	0.10
9. Sustainability	0.10
10. Budget	0.05

## Additional Support

11. Budget Narrative
- 12 . Project History and promise
13. Supporting Documents (Resume, Budget, Letters of support, other materials demonstrating support)



# Opioid Settlement Review Committee

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## Timeline -

- Individually we reviewed and scored each RFP
- In person meeting of the Review Committee, any disclosures or conflict of interests were made or had been addressed, and feedback to every proposal was discussed.
- The Committee made a recommendation for the award to go to the 2 organizations who scored the highest.
- Feedback was posted on website for each proposal for public review



# Combined Score from Review Committee

Scoring Topic	Combined Weighted Score						Available Points
	Abundant Life Ministries	Berrien Co. Suicide Prevention Coalition	Community Healing Centers	Corewell Health	First Church of God	Sacred Heart	
1. Adherence to RFP Instructions	0.15	0.20	0.22	0.24	0.25	0.23	0.25
2. Organization Information & Description	0.11	0.16	0.22	0.22	0.22	0.23	0.25
3. Project Description	0.58	0.79	1.08	1.13	1.18	1.16	1.25
4. Population Served & Geographic Area	0.16	0.17	0.24	0.24	0.23	0.24	0.25
5. Data to Support Need	0.11	0.15	0.20	0.20	0.24	0.22	0.25
6. Timeline	0.12	0.17	0.21	0.22	0.23	0.23	0.25
7. Scope of Work	0.61	0.67	1.05	1.10	1.13	1.13	1.25
8. Measures of Success	0.19	0.27	0.38	0.43	0.47	0.45	0.50
9. Sustainability	0.16	0.34	0.30	0.37	0.44	0.39	0.50
10. Budget	0.06	0.14	0.18	0.22	0.24	0.23	0.25
<b>Total Score</b>	<b>2.23</b>	<b>3.06</b>	<b>4.07</b>	<b>4.37</b>	<b>4.63</b>	<b>4.50</b>	<b>5.00</b>

Total 3 Year Request	\$300,000	\$248,000	\$ 232,124	\$145,040	\$420,112	\$484,286	--
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# Feedback to each Proposal

## First Church of God

Section	1	2	3	4	5	6	7	8	9	10	Total
<b>Topic</b>	Adherence to RFP Instructions	Organization Information & Description	Project Description	Population Served & Geographic Area	Data to Support Need	Timeline	Scope of Work	Measures of Success	Sustainability	Budget	
<b>Available Points</b>	0.25	0.25	1.25	0.25	0.25	0.25	1.25	0.50	0.50	0.25	5.00
<b>Weighted Score</b>	<b>0.25</b>	<b>0.22</b>	<b>1.18</b>	<b>0.23</b>	<b>0.24</b>	<b>0.23</b>	<b>1.13</b>	<b>0.47</b>	<b>0.44</b>	<b>0.24</b>	<b>4.63</b>

The First Church of God's proposal presents a promising initiative with the introduction of male transitional housing in Berrien County, addressing a critical need in the community. The substantial in-kind contribution and holistic approach to addressing the various needs of individuals struggling with substance use disorders, including transportation, financial planning, and personal development, are commendable. The proposal demonstrates a thorough understanding of the community's needs and offers measurable and sustainable solution, allowing graduates to become self-sustaining upon successful completion of the program. Furthermore, the attention given to the jail population and transportation access is noteworthy. Comments from the committee laud the proposal's comprehensive nature, detailed project description, data-driven approach, and demonstrated partnerships. Although there were not many weakness in the proposal the committee would like to emphasize that there is a heavy reliance on the onboarding of a competent case manager and the absence of an identified provider for Medication Assisted Treatment. Also, there were discrepancies in cohort numbers and a relatively low projected impact on the number of individuals over a three-year period. Additionally, capital expenditures in the manner detailed in the budget have proven to be integral to service provision. The committee is happy to recommend the First Church of Gods proposal for full funding as detailed in their application.



### Sacred Heart Rehabilitation Center, Inc.

Section	1	2	3	4	5	6	7	8	9	10	
<b>Topic</b>	Adherence to RFP Instructions	Organization Information & Description	Project Description	Population Served & Geographic Area	Data to Support Need	Timeline	Scope of Work	Measures of Success	Sustainability	Budget	Total
<b>Available Points</b>	0.25	0.25	1.25	0.25	0.25	0.25	1.25	0.50	0.50	0.25	5.00
<b>Weighted Score</b>	<b>0.23</b>	<b>0.23</b>	<b>1.16</b>	<b>0.24</b>	<b>0.22</b>	<b>0.23</b>	<b>1.13</b>	<b>0.45</b>	<b>0.39</b>	<b>0.23</b>	<b>4.50</b>

The Sacred Heart Rehabilitation Center's proposal impressively outlines the creation of a therapist position that promises self-sustainability within nine months, alongside the deployment of two peer recovery coaches to a partner organization, and addressing a crucial need for transportation in accessing treatment services. The proposal's thoroughness, cross-referencing, and collaboration efforts are commendable, as evidenced by letters of support and its capacity to serve over 700 new individuals. Moreover, the proposal's focus on social health and its utilization of capital expenditures to enhance services are seen as integral by the committee. However, areas for improvement include the need for greater detail in tracking service expansion and prioritizing the needs of Berrien County residents, as well as clarity on government funding sources for sustainability, particularly concerning the ongoing support for peer recovery coaches. While the Committee is happy to recommend Sacred Heart Rehabilitation center for full funding as detailed in their application, the committee advises Sacred Heart Rehabilitation Center to address these concerns to ensure the continued success and impact of their proposed initiatives during this and possible future funding cycles.





# Opioid Settlement Oversight Committee

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Membership –

Berrien County Health Department

Berrien County Sheriff's Office

Treatment Center

Riverwood Center

911 Advisory Board

Clergy

(3) County Commissioners

Berrien Regional Education Service Agency

Berrien County Prosecutor's Office

Berrien County Specialty Court Manager

Medical Examiner

(3) Health Care

(2) Community Members



# Opioid Settlement Oversight Committee

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**Goal** – Be good stewards of the funds by ensuring accountability, transparency, and effectiveness in the distribution and that the funds are being utilized in our county. This committee will meet every 6 months beginning after the contracts have been executed.

## **Objectives:**

1. Monitoring Grant Implementation
2. Financial oversight
3. Compliance and Accountability
4. Evaluation and Impact Assessment



# Key Learnings

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- Transparency throughout the process
- Keep good records on all decisions
- Share everything publicly
- Be careful of ambiguous words (optional)
- Bring people into the fold even if you are unsure
- You don't know where ideas will come from



# Discussion

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# Discussion

- What are the greatest challenges or questions that you have encountered in this work?
- What lessons have you learned that you want other counties to learn from?
- Are there successes in planning or spending that you would like to share with other counties?

# Questions

Thank you

**Amy Dolinky, MPPA**

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Funds Planning and Capacity Building**

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**[MAC Opioid Settlement Resource Center](#)**

**MAC**  
MICHIGAN ASSOCIATION OF COUNTIES